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THE STUDY OF
STATESMANSHIP
THE CATHOLIC UNIVERSITY OF AMERICA



WILLIAM & MARY
CHARTERED 1693

The Fifth Annual All-Volunteer Force Forum Endless Wars and America's All-Volunteer Force

Participant Biographies



Elliot Ackerman is a National Book Award finalist, author of the novels *Waiting for Eden*, *Dark at the Crossing*, and *Green on Blue*, and of the nonfiction book *Places and Names*. He is both a former White House Fellow and a Marine, and he served five tours of duty in Iraq and Afghanistan, where he received the Silver Star, the Bronze Star for Valor, and the Purple Heart. His most recent book, *2034: A Novel of the Next World War*, is a chillingly authentic, geopolitical thriller that imagines a naval clash between the US and China in the South China Sea in 2034—and the path from there to a nightmarish global conflagration.



Gil Barndollar, is a Senior Research Fellow at CSS, where he is working on a book examining America's All-Volunteer Force, conscription, and future national security threats. He has written for *The Wall Street Journal*, *The Los Angeles Times*, *USA Today*, and *U.S. Naval Institute Proceedings*, among other publications. From 2009 to 2016, Gil served as an infantry officer in the United States Marine Corps. He holds an AB in history from Bowdoin College and MPhil and Ph.D. degrees in history from the University of Cambridge.



Phil Carter currently serves as senior director for public sector legal at Salesforce, and teaches on national security law at Georgetown's law school. Prior to joining Salesforce, Phil led research programs on military and civilian personnel policy at the RAND Corporation and Center for a New American Security (CNAS), where he wrote extensively on military policy, veteran policy, and civil-military relations. He previously worked in a variety of public and private sector roles, including service as a civilian appointee in the Pentagon, and nine years of service as an Army officer. [Phil's views are his own and do not reflect those of his employer or any of the other places he's worked.]



Lindsay P. Cohn (Ph.D. Political Science, Duke) is an associate professor in the Department of National Security Affairs at the U.S. Naval War College, where she teaches policy analysis, strategy, civil-military relations, and political economy. Her research is in comparative civil-military relations, primarily issues of manpower, recruiting/retention, public opinion, and militarized policing.



Colonel Margaret Cope, (USAF, Ret.) is an independent consultant. She has over 25 years of success as a leader and executive in the U.S. government, including 15 years of senior executive logistics management experience leading national strategic plans. Her specialties focus on national security, including gender gap issues, national service, and national security transformation, and she has a range of technical expertise, including international transportation, supply distribution, systems engineering, program management, policy development and implementation, industrial safety, public/private partnerships, quality control programs, and strategic vision. She received an M.A. in strategy and policy from the U.S. Naval War College and a B.A. in microbiology and M.S. in clinical laboratory science.



Dr. Jim Golby is a senior fellow at the Clements Center for National Security at the University of Texas at Austin and a lecturer in both the Department of Government and the LBJ School of Public Policy. Jim is also the co-host of the “Thank You for Your Service” Podcast, a non-resident senior fellow at the Center for a New American Security and the United States Studies Centre, and a member of the editorial boards for both *Armed Forces; Society* and the *Texas National Security Review*. During twenty years in the United States Army, Jim served as a defense policy advisor at the United States Mission to NATO, as a special advisor to two Vice Presidents, as a special assistant to the Chairman to the Joint Chiefs of Staff, and as an assistant professor at the United States Military Academy. Before becoming a strategist, Jim led a security company and a scout platoon in combat in Iraq. His Ph.D. in political science is from Stanford University, and his research focuses on civil-military relations, public opinion and foreign policy, and coercion theory.



Vice Admiral Lee Gunn, (USN, Ret.) enlisted in the Navy at 19, was commissioned at 23, then served as a surface warfare line officer for 35 years. Following Navy retirement, he conducted a year-long study of Navy training and education for the Chief of Naval Operations. Gunn then was employed by the CNA Corporation, the nation’s premier non-partisan, non-profit, research and analysis enterprise engaged in the scientific study of Defense Department operations, acquisitions and plans. Since Gunn’s retirement from CNA, he has focused almost exclusively on the national security implications of climate change and the coming transitions to advanced means of energy generation. Gunn remains the vice-chair of CNA’s Military Advisory Board, (www.cna.org/MAB) retired 3- and 4-star officers from all services studying climate, energy, and water from a national security perspective.



Colonel Håkan Andersson

Present Assignment

1st August 2020 Military Attaché and Assistant Défense Attaché to the U.S.

Record of Service

2017-2020 ACOS J4 Joint Forces Command

2015-2016 Staff Officer at SHAPE, NATO

2014-2015 Military Liaison Officer in UNMISS, South Sudan

2012-2015 Chief of Staff in Logistics department, Swedish Armed Forces HQ

2011-2012 Mentor Brigade OMLT in ISAF, Afghanistan



Major General Dennis Laich (USA, Ret.), retired from the U.S. Army in 2006 after thirty-five years of service. He is a graduate of the U.S. Army War College and Harvard's National and International Security Program. He is the author of several articles and books, such as *Skin in the Game: Poor Kids and Patriots*, that pertain to military manpower and force structure.



Max Z. Margulies is an Assistant Professor and the Director of Research at the Modern War Institute at West Point. He also serves as the course director for the thesis and capstone programs in West Point's Defense and Strategic Studies programs. From 2018–2020, he taught classes in international relations as a faculty member and Executive Director of the Rupert H. Johnson Grand Strategy Program in West Point's Department of Social Sciences. His research focuses on military recruitment and civil-military relations. His writing has appeared in *War on the Rocks*, *Lawfare*, *The Washington Post's Monkey Cage*, and *Just Security*. He holds a PhD in Political Science from the University of Pennsylvania, an MA in Political Science from Columbia University, and a BA in Political Science (Honors) from McGill University.



Dr. Jill A. Rough has nearly 25 years of experience in national security and defense-related policy and practice, with academic expertise in civil-military relations, military personnel policies, and active-reserve integration. She is a Distinguished Visiting Fellow with George Mason University's Schar School of Policy and Government, and she most recently worked as Director of Research and Analysis for the National Commission on Military, National, and Public Service, which released its Final Report to Congress and the President in March 2020. Jill served as a surface warfare officer after graduating from the U.S. Naval Academy in 1996, later deployed to Kabul, Afghanistan in support of Operation ENDURING FREEDOM, and remains an actively drilling information warfare officer in the U.S. Navy Reserve.



Jacquelyn Schneider is a Hoover Fellow at Stanford University and a non-resident fellow at the Naval War College's Cyber and Innovation Policy Institute and was previously a senior policy advisor to the Cyberspace Solarium Commission. Her most recent co-edited book, *Ten Years In: Implementing Strategic Approaches to Cyberspace*, tackles cyber strategy and features chapters on talent, readiness, conflict, and innovation. Dr. Schneider received her BA from Columbia University, her MA from Arizona State University, and her Ph.D. from George Washington University.



William A. Taylor is the holder of the Lee Drain Endowed University Professorship, previous department chair, and award-winning associate professor of global security studies in the Kay Bailey Hutchison Center for Security Studies at Angelo State University in San Angelo, Texas. Taylor is the series editor for the new book series *Studies in Civil-Military Relations* with University Press of Kansas and author or editor of four books, including *George C. Marshall and the Early Cold War: Policy, Politics, and Society* (Norman: University of Oklahoma Press, 2020); *Contemporary Security Issues in Africa* (Santa Barbara, CA: Praeger, 2019); *Military Service and American Democracy: From World War II to the Iraq and Afghanistan Wars* (Lawrence: University Press of Kansas, 2016); and *Every Citizen a Soldier: The Campaign for Universal Military Training after World War II* (College Station: Texas A&M University Press, 2014), which won the Crader Family Book Prize Honorable Mention in 2015.



COL Lawrence Wilkerson (USA, Ret) was the Distinguished Visiting Professor of Government and Public Policy at the College of William and Mary in Williamsburg, Virginia. In December 2020 he retired from that position. Before that, he was chief of staff to Colin Powell at the U.S. Department of State. He served 31 years in the US Army. His final military assignments were Special Assistant to then-chairman of the US Joint Chiefs of Staff General Colin Powell and, later, Deputy Director and Director of the U.S. Marine Corps War College at Quantico, Virginia.